# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF

1934

For the quarterly period ended September 30, 2019

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001-38761

# **Legacy Housing Corporation**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

**20-2897516** (I.R.S. Employer Identification No.)

1600 Airport Freeway, #100 Bedford, Texas 76022 (Address of principal executive offices) (Zip Code)

(817)-799-4900

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  $\Box$ 

Non-accelerated filer ⊠

Smaller reporting company  $\boxtimes$ Emerging growth company  $\boxtimes$ 

Accelerated filer

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  $\Box$  No  $\boxtimes$ . Securities registered pursuant to Section 12(b) of the Act:

Title of each class:	Trading Symbol	Name of each exchange on which registered:
Common Stock (\$0.001 par value)	LEGH	NASDAQ Global Market
There were 24,722,936 shares of Common S	tock (\$0.001 par value) outstanding as of November	8, 2019.

# LEGACY HOUSING CORPORATION

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### PART I – FINANCIAL INFORMATION

#### Item 1. Financial Statements

### LEGACY HOUSING CORPORATION

# CONDENSED BALANCE SHEETS (in thousands, except share and per share data) (unaudited)

	September 30, 2019		December 31, 2018	
Assets				
Current assets:			*	
Cash and cash equivalents	\$	1,864	\$	2,599
Accounts receivable, net of allowance for doubtful accounts		2,184		2,953
Current portion of consumer loans		8,109		4,945
Current portion of notes receivable from mobile home parks ("MHP")		10,225		7,297
Current portion of other notes receivable		121		379
Inventories		27,981		42,033
Prepaid expenses and other current assets		2,805		2,938
Total current assets		53,289		63,144
Property, plant and equipment, net		20,837		17,128
Consumer loans, net of deferred financing fees and allowance for loan losses		94,981		92,230
Notes receivable from mobile home parks ("MHP")		71,782		50,638
Other notes receivable, net of allowance for loan losses		5,090		1,912
Other assets		4,061		2,587
Inventory non-current		12,302		7,399
Total assets	\$	262,342	\$	235,038
Liabilities and Stockholders' Equity				,
Current liabilities:				
Accounts payable	\$	3,628	\$	2,828
Accrued liabilities		10,728		9,156
Customer deposits		1,745		2,222
Escrow liability		6,769		5,951
Line of credit		10,851		_
Current portion of notes payable		189		228
Total current liabilities		33,910		20,385
Long-term liabilities:		,		_ 0,0 00
Lines of credit		2,001		13,679
Deferred income taxes		1,842		1,842
Note payable, net of current portion		3,226		3,737
Dealer incentive liability		5,942		6,115
Total liabilities		46,921		45,758
Commitments and contingencies (Note 12)		10,721		10,700
Stockholders' equity:				
Preferred stock, \$.001 par value, 10,000,000 shares authorized: issued -0-				_
Common stock, \$.001 par value, 90,000,000 shares authorized; 24,617,143 and				
24,000,000 issued at September 30, 2019 and December 31, 2018, respectively		25		24
Treasury stock, 300,000 and -0- shares at September 30, 2019 and December 31, 2018,		20		- ·
respectively		(3,060)		
Additional paid-in-capital		174,959		167,743
Retained earnings		43,497		21,513
Total stockholders' equity		215,421		189,280
	\$	262,342	\$	235,038
Total liabilities and stockholders' equity	Э	202,342	ф	233,038

See accompanying notes to condensed financial statements.

#### CONDENSED STATEMENTS OF OPERATIONS (in thousands, except share and per share data) (unaudited)

		Three Mo Septen	0,	Nine months ended September 30,				
		2019	2018		2019			2018
Net revenue:	*							
Product sales	\$	35,355	\$	34,896	\$	106,671	\$	110,498
Consumer and MHP loans interest		5,688		4,755		16,330		13,653
Other		893		896		2,650		3,088
Total net revenue		41,936		40,547		125,651	_	127,239
Operating expenses:								
Cost of product sales		27,504		26,341		77,265		83,323
Selling, general administrative expenses		6,293		4,794		18,928		14,768
Dealer incentive		85		122		534		459
Income from operations		8,054		9,290		28,924		28,689
Other income (expense):								
Non-operating interest income		115		74		200		189
Miscellaneous, net		12		43		46		122
Interest expense		(148)		(719)		(495)		(2,027)
Total other		(21)		(602)		(249)		(1,716)
Income before income tax expense		8,033		8,688		28,675		26,973
Income tax expense		(1,895)		(2,202)		(6,691)		(8,238)
Net income	\$	6,138	\$	6,486	\$	21,984	\$	18,735
Weighted average shares outstanding:								
Basic	24	4,317,143	20	,000,000	24	4,400,534	20	),000,000
Diluted	24	4,338,839	20	,000,000	24	4,421,355	20	),000,000
Net income per share:								
Basic	\$	0.25	\$	0.32	\$	0.90	\$	0.94
Diluted	\$	0.25	\$	0.32	\$	0.90	\$	0.94

See accompanying notes to condensed financial statements.

# CONDENSED STATEMENTS OF CASH FLOWS (unaudited, in thousands)

	Nine months ended September 2019 2018				
		2019		2018	
Operating activities:	¢	21.094	¢	10 725	
Net income	\$	21,984	\$	18,735	
Adjustments to reconcile net income to net cash provided by operating activities:		7(5		(10	
Depreciation expense Provision for loan loss—consumer loans		765 650		610 571	
Deferred income taxes		050			
		522		1,705	
Share based payment expense Changes in operating assets and liabilities:		322			
Accounts receivable		768		1,116	
Consumer loans originations		(14,356)		(14,381)	
Consumer loans principal collections		7,280		6,253	
Notes receivable MHP originations		(47,261)		(23,845)	
Notes receivable MHP principal collections		23,190		(23,843)	
Invertories		23,190 9,150		(3,298)	
Prepaid expenses and other current assets		133		(1,380)	
Other assets		(1,473)		800	
Accounts payable		801		(2,853)	
Accrued liabilities		1,573		4,133	
Customer deposits		(477)		(1,142)	
Dealer incentive liability		(173)		(733)	
Net cash provided by (used in) operating activities		3,076		(157)	
Investing activities:		3,070		(157)	
Purchases of property, plant and equipment		(4,478)		(4,776)	
Issuance of notes receivable		(3,391)		(1,310)	
Notes receivable collections		572		(1,310)	
Purchases of consumer loans		(101)		(48)	
Collections from purchased consumer loans		512		(48)	
Net cash used in investing activities		(6,886)		(5,298)	
Financing activities:		(0,000)		(3,278)	
Proceeds from sale of over-allotment common stock in initial public offering		7,200			
Offering cost for over-allotment of initial public offering		(505)			
Treasury stock purchase		(3,060)		_	
Escrow liability		818		720	
Principal payments on note payable		(550)		(160)	
Proceeds from lines of credit		39,205		45,758	
Payments on lines of credit		(40,033)		(40,842)	
Net cash provided by financing activities		3,075		5,476	
Net increase (decrease) in cash and cash equivalents		(735)		21	
Cash and cash equivalents at beginning of period		2,599		428	
	\$	1,864	\$	428	
Cash and cash equivalents at end of period	Э	1,804	ф	449	
Supplemental disclosure of cash flow information:	¢	550	¢	1.022	
Cash paid for interest	\$	552	\$	1,923	
Cash paid for taxes	\$	5,039	\$	3,600	

See accompanying notes to condensed financial statements.

# CONDENSED STATEMENTS OF CHANGES IN STOCKHOLDER'S EQUITY (in thousands, except share data)

(unaudited)

	To	tal Partners' <u>Common Stock</u>			κ	Additional paid-in-	Retained		
		capital		Shares	An	iount	capital	earnings	Total
Balances, December 31, 2017	\$	124,271			\$		\$ —	\$ —	\$ —
Shares issued upon incorporation		(124,271)	20	),000,000		20	124,251		124,271
Net income		—		—		—		5,360	5,360
Balances, March 31, 2018			20	),000,000		20	124,251	5,360	129,631
Net income		—				—		6,888	6,888
Balances, June 30, 2018		_	20	),000,000		20	124,251	12,248	136,519
Net income		—		—		—		6,486	6,486
Balances, September 30, 2018	\$	_	20	),000,000	\$	20	\$124,251	\$ 18,734	\$143,005
-									
		Com	mon	Stock	Tr	easury	Additional	Retained	
		Shares		Amount	:	stock	paid-in- capital	earnings	Total
Balances, December 31, 2018		24,000,00	00	\$ 24	\$		\$167,743	\$ 21,513	\$189,280
Sale of over-allotment common stock in initial					_				

public offering, net of offering costs of \$505	600,000	1	_	6,694		6,695
Share based compensation expense and stock units						
vested	17,143			234		234
Net income					7,213	7,213
Balances, March 31, 2019	24,617,143	25		174,671	28,726	203,422
Share based compensation expense and stock units						
vested			_	187		187
Purchase of treasury stock			(3,060)			(3,060)
Net income					8,633	8,633
Balances, June 30, 2019	24,617,143	25	(3,060)	174,858	37,359	209,182
Share based compensation expense and stock units						
vested			_	101		101
Net income	—				6,138	6,138
Balances, September 30, 2019	24,617,143	\$ 25	\$ (3,060)	\$174,959	\$ 43,497	\$215,421

See accompanying notes to condensed financial statements.

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

#### **1. NATURE OF OPERATIONS**

Legacy Housing Corporation (the "Company") was formed on January 1, 2018 through a corporate conversion of Legacy Housing, Ltd., (the "Partnership") a Texas limited partnership formed in May 2005. The Company is incorporated as a Delaware corporation and is headquartered in Bedford, Texas.

The Company (1) manufactures and provides for the transport of mobile homes, (2) provides wholesale financing to dealers and mobile home parks and (3) provides retail financing to consumers. The Company manufactures its mobile homes at plants located in Fort Worth, Texas, Commerce, Texas and Eatonton, Georgia. The Company relies on a network of dealers to market and sell its mobile homes. The Company also sells homes directly to dealers and mobile home parks.

In December 2018, the Company sold 4,000,000 shares of its common stock through an initial public offering ("IPO") at \$12.00 per share. Proceeds from the IPO, net of \$4,504 of underwriting discounts and offering expenses paid by the Company, were \$43,492. In January 2019, the Company sold an additional 600,000 shares of its common stock as part of the IPO at \$12.00 per share. Proceeds from the January 2019 issuance, net of \$505 of underwriting discounts and offering expenses paid by the Company, were \$6,695.

On April 17, 2019, the Company purchased 300,000 shares of its common stock at the price of \$10.20 per share, pursuant to the Company's repurchase program. Under the repurchase program, the Company may purchase up to \$10,000 of its common stock. Share purchases may be made from time to time in the open market or through privately negotiated transactions depending on market conditions, share price, trading volume and other factors. Such purchases, if any, will be made in accordance with applicable insider trading and other securities laws and regulations. These repurchases may be commenced or suspended at any time or from time to time without prior notice.

#### **Corporate Conversion**

Effective January 1, 2018, the Partnership converted into a Delaware corporation pursuant to a statutory conversion and changed its name to Legacy Housing Corporation. In order to consummate the corporate conversion completed on January 1, 2018, a certificate of conversion was filed with the Secretary of State of the State of Delaware and with the Secretary of State of the State of Texas. Holders of partnership interests in Legacy Housing, Ltd. received an initial allocation, on a proportional basis, of 20,000,000 shares of common stock of Legacy Housing Corporation.

Following the corporate conversion, Legacy Housing Corporation continues to hold all property and assets of Legacy Housing, Ltd. and all of the debts and obligations of Legacy Housing, Ltd. On the effective date of the corporate conversion, the officers of Legacy Housing, Ltd. became the officers of Legacy Housing Corporation. As a result of the corporate conversion, the Company is now a federal corporate taxpayer.

#### **Basis of Presentation**

The accompanying unaudited interim condensed financial statements as of September 30, 2019 and for the three and nine months ended September 30, 2019 and 2018, respectively, have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and pursuant to the rules and regulations of the U.S. Securities and Exchange Commission ("SEC") as required by Regulation S-X, Rule 8-03. In the opinion of management, the unaudited interim consolidated financial statements have been prepared on the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for the fair statement of the Company's financial position for the periods presented. The results for the three and nine months ended September 30, 2019 are not necessarily indicative of the results to be expected for the year ending December 31, 2019, or any other period. The accompanying consolidated balance sheet as of December 31, 2018 was derived from audited financial statements included in the Company's annual

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (dollars in thousands)

report on Form 10-K for the year ended December 31, 2018 (the "Form 10-K"). The accompanying consolidated financial statements do not include all of the information and footnotes required by GAAP for annual financial statements. Accordingly, they should be read in conjunction with the audited financial statements and notes thereto included in the Form 10-K.

#### **Use of Estimates**

The preparation of our financial statements in conformity with GAAP requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of income and expenses during the reporting period. Material estimates that are susceptible to significant change in the near term primarily relate to the determination of accounts receivable, consumer loans and notes receivable, inventory obsolescence, repossessed assets, income taxes, fair value of financial instruments, contingent liabilities and accruals related to warranty costs. Actual results could differ from these estimates.

#### **Revenue Recognition**

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*, which outlines a comprehensive five-step model for entities to use in accounting for revenue arising from contracts with customers and supersedes most previous revenue recognition guidance, including industry-specific guidance. The standard requires entities to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The new guidance also includes a cohesive set of disclosure requirements intended to provide users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. The Company adopted the requirements of the new revenue standard on January 1, 2019 using the modified retrospective transition method, applied to contracts that were not completed as of the date of initial application, which did not have a material impact on the financial statements.

The new guidance under ASU 2014-09 is applicable to our product sales which includes sales of homes through various sales channels, and other revenue which includes consignment fees, service fees and miscellaneous income. Income generated from interest, other lending activities, and investment income are excluded from ASU 2014-09 and will continue to be accounted for under existing guidance.

For those revenue streams that are subject to ASU 2014-09, the Company evaluated the impact of adopting the new standard on our revenue recognition policies under existing guidance and determined there is no impact. The adoption did not have a significant impact on the consolidated operating results, financial position or cash flows of the Company. The Company's evaluation of ASU 2014-09 impact on primary revenue streams are as follows:

*Product sales,* primarily consist of sales of mobile homes to consumers and mobile home parks through various sales channels, which include Direct Sales, Commercial Sales, Consignment Sales, and Retail Store Sales. Direct Sales include homes sold directly to independent retailers or customers that are not financed by the Company and are not sold under a consignment arrangement. These types of homes are generally paid for prior to shipment. Commercial Sales include homes sold to mobile home parks under commercial loan programs or paid for upfront. The Company provides floor plan financing for independent retailers, which takes the form of a consignment arrangement. Consignment Sales are considered sales of consigned homes from independent dealers to individual customers. Retail Store Sales are homes sold through Company-owned retail locations. Consignment Sales and Retail Sales of homes may be financed by the Company, by a third party, or in paid in cash.

Revenue from product sales is recognized at a point in time when the performance obligation under the terms of a contract with our customers is satisfied which typically occurs upon delivery and transfer of title of the home, as this

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (dollars in thousands)

depicts when control of the promised good is transferred to our customers. For financed sales by the Company, the individual customer enters into a sales and financing contract and is required to make a down payment. These financed sales contain a significant financing component and any interest income is separately recorded in the statement of operations.

Revenue is measured as the amount of consideration expected to be received in exchange for transferring the homes to the customers. Sales and other similar taxes collected concurrently with revenue-producing activities are excluded from revenue.

The Company made an accounting policy election to account for any shipping and handling costs that occur after the transfer of control as a fulfillment cost that is accrued when control is transferred. Warranty obligations associated with the sale of a unit are assurance-type warranties for a period of twelve months that are a guarantee of the home's intended functionality and, therefore, do not represent a distinct performance obligation within the context of the contract. The Company has elected to use the practical expedient to expense the incremental costs of obtaining a contract if the amortization period of the asset that the Company would have otherwise recognized is one year or less. Contract costs, which include commissions incurred related to the sale of homes, are expensed at the point-in-time when the related revenue is recognized.

For the three months ended September 30, 2019 and 2018, sales to an independent third-party and its affiliates accounted for \$13,027 or 36.9% and \$1,653 or 4.7% of our product sales, respectively. For the nine months ended September 30, 2019 and 2018, sales to the independent third-party and its affiliates accounted for \$26,350 or 24.7% and \$3,365 or 3.0% of our product sales, respectively.

For the three months ended September 30, 2019 and 2018, total cost of product sales included \$4,713 and \$2,158 of costs, mainly relating to up front dealer commission and reimbursed dealer expenses for consignment sales and certain other similar costs incurred for retail store and commercial sales. For the nine months ended September 30, 2019 and 2018, total cost of product sales included \$16,600 and \$12,131 of costs, mainly relating to up front dealer commission and reimbursed dealer expenses for consignment sales and certain other similar costs incurred for retail store and commercial sales.

*Other revenue* consists of consignment fees, service fees and other miscellaneous income. Consignment fees are charged to independent retailers on a monthly basis for homes held by the independent retailers pursuant to a consignment arrangement until the home is sold to an individual customer. Consignment fees are determined as a percentage of the home's wholesale price to the independent dealer. Revenue recognition for consignment fees are recognized over time using the output method as it provides a faithful depiction of the Company's performance toward completion of the performance obligation under the contract and the value transferred to the independent retailer for the time the home is held under consignment. Revenue for service fees and miscellaneous income is recognized at a point in time when the performance obligation is satisfied.

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

*Disaggregation of Revenue*. The following table summarizes customer contract revenues disaggregated by source of the revenue for the three and nine months ended September 30, 2019 and 2018:

	Three months ended September 30,					Nine months end September 30,			
		2019		2018		2019		2018	
Product sales:									
Direct sales	\$	2,605	\$	5,902	\$	12,605	\$	26,056	
Commercial sales		16,851		7,765		46,958		23,930	
Consignment sales		11,552		16,377		32,215		45,167	
Retail store sales		2,988		3,557		11,257		10,554	
Other (1)		1,359		1,295		3,636		4,791	
Total product sales		35,355		34,896		106,671		110,498	
Consumer and MHP loans interest:			_						
Interest - consumer installment notes		4,066		3,425		11,892		10,042	
Interest - MHP notes		1,622		1,330		4,438		3,611	
Total consumer and MHP loans interest		5,688		4,755		16,330		13,653	
Other		893		896	-	2,650		3,088	
Total net revenue	\$	41,936	\$	40,547	\$	125,651	\$	127,239	

(1) Other product sales revenue from ancillary products and services including parts, freight and other services

#### **Share-Based Compensation**

The Company accounts for share-based compensation in accordance with the provisions of ASC 718, *Compensation* —*Stock Compensation*. Share-based compensation expense is recognized based on the award's estimated grant date fair value in order to recognize compensation cost for those shares expected to vest. The Company has elected to record forfeitures as they occur. Compensation cost is recognized on a straight-line basis over the vesting period of the awards and adjusted as forfeitures occur.

The fair value of each option grant with only service-based conditions is estimated using the Black-Scholes pricing model. The fair value of each restricted stock unit (the"RSU") is calculated based on the closing price of the Company's common stock on the grant date.

The fair value of stock option awards on the date of grant is estimated using the Black-Scholes option pricing model, which requires the Company to make certain predictive assumptions. The risk-free interest rate is based on the implied yield of U.S. Treasury zero-coupon securities that correspond to the expected life of the award. As a recently formed public entity with a small public float and limited trading of its common shares on the NASDAQ Global Market, it was not practicable for the Company to estimate the volatility of its common shares; therefore, management estimated volatility based on the historical volatilities of a small group of companies considered as close to comparable to the Company as available, all equally weighted, over the expected life of the option. Management concluded that this group is more characteristic of the Company's business than a broad industry index. The expected life of awards granted represents the period of time that the awards are expected to be outstanding based on the "simplified" method, which is allowed for companies that cannot reasonably estimate the expected life of options based on its historical award exercise experience. The Company does not expect to pay dividends on its common stock. Share-based payment expense is recorded only for those awards that are expected to vest.

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (dollars in thousands)

#### **Recent Accounting Pronouncements**

The Company has elected to use longer phase-in periods for the adoption of new or revised financial accounting standards under the JOBS Act as an emerging growth company.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. A lessee should recognize in the balance sheet a liability to make lease payments (the lease liability) and an asset representing its right to use the underlying asset for the lease term. The recognition, measurement and presentation of expenses and cash flows arising from a lease by a lessee have not significantly changed from previous requirements. The Company plans to use longer phase-in period for adoption and accordingly this ASU is effective for the Company's fiscal year beginning January 1, 2021. Modified retrospective application and early adoption is permitted. The Company expects that the adoption of this standard will result in a material increase to assets and liabilities on the balance sheet but will not have a material impact on the statement of operations. While the Company is continuing to assess all the effects of adoption, it currently believes the most significant effects relate to (i) the recognition of new right-of-use assets and lease liabilities on its balance sheet for its property and equipment operating leases and (ii) providing significant new disclosures about its leasing activities.

In June 2016, the FASB issued an accounting standards update ASU 2016-13 *Financial Instruments*—*Credit Losses* (*Topic 326*): *Measurement of Credit Losses on Financial Instruments*, which amends guidance on reporting credit losses for assets held at amortized cost basis and available for sale debt securities. For assets held at amortized cost basis, Topic 326 eliminates the probable initial recognition threshold in current GAAP and, instead, requires an entity to reflect its current estimate of all expected credit losses. The allowance for credit losses is a valuation account that is deducted from the amortized cost basis of the financial assets to present the net amount expected to be collected. For available for sale debt securities, credit losses should be measured in a manner similar to current GAAP, however Topic 326 will require that credit losses be presented as an allowance rather than as a write-down and affects entities holding financial assets and net investment in leases that are not accounted for at fair value through net income. The amendments affect loans, debt securities, trade receivables, net investments in leases, off balance sheet credit exposures, reinsurance receivables, and any other financial assets not excluded from the scope that have the contractual right to receive cash. The Company plans to use longer phase-in period for adoption and accordingly this ASU is effective for the Company's fiscal year beginning January 1, 2021. The Company is continuing to evaluate the impact of the adoption of this ASU and is uncertain of the impact on the financial statements and disclosures at this point in time.

In March 2017, the FASB issued ASU 2017-08, Receivables—Nonrefundable Fees and Other Costs (Subtopic 310-20), Premium Amortization on Purchased Callable Debt Securities ("ASU 2017-08"), which requires the premium on callable debt securities to be amortized to the earliest call date as opposed to the contractual life of the security. ASU 2017-08 will be effective beginning with the first quarter of the Company's fiscal year 2020. The Company is continuing to evaluate the impact of the adoption of this ASU and is uncertain of the impact on the financial statements and disclosures at this point in time.

From time to time, new accounting pronouncements are issued by the FASB and other regulatory bodies that are adopted by the Company as of the specified effective dates. Unless otherwise discussed, management believes that the impact of recently issued standards, which are not yet effective, will not have a material impact on the Company's Financial Statements upon adoption.

#### 2. CONSUMER LOANS RECEIVABLE

Consumer loans receivable result from financing transactions entered into with retail consumers of mobile homes sold through independent retailers and company-owned retail locations. Consumer loans receivable generally consist of the sales price and any additional financing fees, less the buyer's down payment. Interest income is

### NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

recognized monthly per the terms of the financing agreements. The average contractual interest rate per loan was approximately 14.1% as of September 30, 2019 and approximately 14.0% as of December 31, 2018. Consumer loans receivable have maturities that range from 5 to 25 years.

Loan applications go through an underwriting process which considers credit history to evaluate credit risk of the consumer. Interest rates on approved loans are determined based on consumer credit score, payment ability and down payment amount.

The Company uses payment history to monitor the credit quality of the consumer loans on an ongoing basis.

The Company may also receive escrow payments for property taxes and insurance included in its consumer loan collections. The liabilities associated with these escrow collections totaled \$6,769 and \$5,951 as of September 30, 2019 and December 31, 2018, respectively, and are included in escrow liability in the balance sheets.

#### Allowance for Loan Losses—Consumer Loans Receivable

The allowance for loan losses reflects management's estimate of losses inherent in the consumer loans that may be uncollectible based upon review and evaluation of the consumer loan portfolio as of the date of the balance sheet. An allowance for loan losses is determined after giving consideration to, among other things, the loan characteristics, including the financial condition of borrowers, the value and liquidity of collateral, delinquency and historical loss experience.

The allowance for loan losses is comprised of two components: the general reserve and specific reserves. The Company's calculation of the general reserve considers the historical loss rate for the last three years, adjusted for the estimated loss discovery period and any qualitative factors both internal and external to the Company. Specific reserves are determined based on probable losses on specific classified impaired loans.

The Company's policy is to place a loan on nonaccrual status when there is a clear indication that the borrower's cash flow may not be sufficient to meet payments as they become due, which is normally when either principal or interest is past due and remains unpaid for more than 90 days. Management implemented this policy based on an analysis of historical data, current performance of loans and the likelihood of recovery once principal or interest payments became delinquent and were aged more than 90 days. Payments received on nonaccrual loans are accounted for on a cash basis, first to interest and then to principal, as long as the remaining book balance of the asset is deemed to be collectible. The accrual of interest resumes when the past due principal or interest payments are brought within 90 days of being current.

Impaired loans are those loans where it is probable the Company will be unable to collect all amounts due in accordance with the original contractual terms of the loan agreement, including scheduled principal and interest payments. Impaired loans, or portions thereof, are charged off when deemed uncollectible. A loan is generally deemed impaired if it is more than 90 days past due on principal or interest, is in bankruptcy proceedings, or is in the process of repossession. A specific reserve is created for impaired loans based on fair value of underlying collateral value, less estimated selling costs. The Company uses various factors to determine the value of the underlying collateral for impaired loans. These factors are: (1) the length of time the unit was unsold after construction; (2) the amount of time the house was occupied; (3) the cooperation level of the borrowers, i.e., loans requiring legal action or extensive field collection efforts; (4) units located on private property as opposed to a manufactured home park; (5) the length of time the borrower has lived in the house without making payments; (6) location, size, and market conditions; and (7) the experience and expertise of the particular dealer assisting in collection efforts.

Collateral for repossessed loans is acquired through foreclosure or similar proceedings and is recorded at the estimated fair value of the home, less the costs to sell. At repossession, the fair value of the collateral is computed based

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

on the historical recovery rates of previously charged-off loans; the loan is charged off and the loss is charged to the allowance for loan losses. At each reporting period, the fair value of the collateral is adjusted to the lower of the amount recorded at repossession or the estimated sales price less estimated costs to sell, based on current information. Repossessed homes totaled \$1,593 and \$1,175 as of September 30, 2019 and December 31, 2018, respectively, and are included in other assets in the balance sheets.

Consumer loans receivable, net of allowance for loan losses and deferred financing fees, consisted of the following:

	Ser	As of otember 30, 2019	D	As of ecember 31, 2018
Consumer loans receivable	\$	106,936	\$	101,049
Loan discount and deferred financing fees, net		(3,039)		(3,162)
Allowance for loan losses		(807)		(712)
Consumer loans receivable, net	\$	103,090	\$	97,175

The following table presents a detail of the activity in the allowance for loan losses:

	Three Months Ende September 30, 2019 2018			30,	N		ths Ended ber 30, 2018	
Allowance for loan losses, beginning of period	\$	813	\$	791	\$	712	\$	805
Provision for loan losses		132		191		572		571
Charge offs		(138)		(319)		(477)		(713)
Allowance for loan losses	\$	807	\$	663	\$	807	\$	663

The impaired and general reserve for allowance for loan losses:

	Sej	As of otember 30, 2019	De	As of cember 31, 2018
Total consumer loans	\$	106,936	\$	101,049
Total allowance for loan losses		807		712
Impaired loans individually evaluated for impairment		1,452		1,445
Specific reserve against impaired loans		411		427
Other loans collectively evaluated for allowance		105,484		99,604
General allowance for loan losses		396		285

#### NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED)

#### THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

As of September 30, 2019 and December 31, 2018, the total principal outstanding for consumer loans on nonaccrual status was \$1,452 and \$1,445, respectively. A detailed aging of consumer loans receivable that are past due as of September 30, 2019 and December 31, 2018 were as follows:

	As of	September 30, 2019	%	As o	of December 31, 2018	%
Total consumer loans receivable	\$	106,936	100.0	\$	101,049	100.0
Past due consumer loans:						
31 - 60 days past due	\$	527	0.5	\$	968	1.0
61 - 90 days past due		443	0.4		404	0.4
91 - 120 days past due		79	0.1		133	0.1
Greater than 120 days past due		953	0.9		843	0.8
Total past due	\$	2,002	1.9	\$	2,348	2.3

#### 3. NOTES RECEIVABLE FROM MOBILE HOME PARKS ("MHP Notes")

MHP Notes are stated at amounts due from customers, net of allowance for loan losses. The Company determines the allowance by considering several factors including the aging of the past due balance, the customer's payment history, and the Company's previous loss history. The Company establishes an allowance reserve composed of specific and general reserve amounts.

The Company had concentrations of MHP Notes with an independent third-party and its affiliates that equaled 34.8% and 8.1% of the principal balance outstanding, all of which was secured, as of September 30, 2019 and December 31, 2018, respectively.

There were minimal past due balances on the MHP Notes as of September 30, 2019 and December 31, 2018 and no charge offs were recorded for MHP Notes during the three and nine months ended September 30, 2019 and 2018, respectively. Allowance for loan loss is considered immaterial and accordingly no loss is recorded against the MHP Notes as of September 30, 2019 and December 31, 2018.

#### 4. OTHER NOTES RECEIVABLE

The balance outstanding on the other notes receivable were as follows:

	As of September 30, 2019			As of December 31, 2018		
Outstanding principal balance	\$	5,282	\$	2,354		
Allowance for loan losses		(71)		(63)		
Total	\$	5,211	\$	2,291		

# NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED)

#### THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

#### **5. INVENTORIES**

Inventories consisted of the following:

	As of September 30, 2019			As of December 31, 2018		
Raw materials	\$	8,746	\$	13,481		
Work in progress		188		526		
Finished goods		31,349		35,425		
Total	\$	40,283	\$	49,432		

#### 6. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following:

	Sep	As of tember 30, 2019	As of December 31, 2018		
Land	\$	11,543	\$	8,081	
Buildings and leasehold improvements		9,851		9,234	
Vehicles		1,569		1,477	
Machinery and equipment		3,626		3,385	
Furniture and fixtures		214		161	
Total		26,803		22,338	
Less accumulated depreciation		(5,966)		(5,210)	
Total property, plant and equipment	\$	20,837	\$	17,128	

Depreciation expense was \$272 with \$94 included as a component of cost of product sales for the three months ended September 30, 2019 and \$209 with \$76 included as a component of cost of product sales for the three-months ended September 30, 2018. Depreciation expense was \$766 with \$275 included as a component of cost of product sales for the nine months ended September 30, 2019 and \$610 with \$226 included as a component of cost of product sales for the nine months ended September 30, 2018.

### 7. OTHER ASSETS

Other assets includes leased property of \$2,162 and \$1,088 at September 30, 2019 and December 31, 2018, respectively, prepaid rent in the amount of \$306 and \$324 at September 30, 2019 and December 31, 2018, respectively, and repossessed loans of \$1,593 and \$1,175 at September 30, 2019 and December 31, 2018, respectively.

# NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED)

THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

#### 8. ACCRUED LIABILITIES

Accrued liabilities consisted of the following at September 30, 2019 and December 31, 2018:

	Sep	As of tember 30, 2019	As of December 31, 2018		
Warranty liability	\$	2,948	\$	3,027	
Litigation reserve		500		570	
Federal and state taxes payable		3,730		2,252	
Accrued expenses & other accrued liabilities		3,550		3,307	
Total	\$	10,728	\$	9,156	

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#### 9. DEBT

#### Lines of Credit

#### **Revolver** 1

The Company has a revolving line of credit ("Revolver 1") with Capital One, N.A. with a maximum credit limit of \$45,000 as of September 30, 2019. On May 12, 2017, Revolver 1 was amended to extend the maturity date to May 11, 2020 and increase the maximum borrowing availability to \$45,000. For the nine months ended September 30, 2019 and for the year ended December 31, 2018, Revolver 1 accrued interest at one month LIBOR plus 2.40%. The interest rates in effect as of September 30, 2019 and December 31, 2018 were 4.47% and 4.78%, respectively. Amounts available under Revolver 1 are subject to a formula based on eligible consumer loans and MHP Notes and are secured by all accounts receivable and a percentage of the consumer loans receivable and MHP Notes. The amount of available credit under Revolver 1 was \$34,149 and \$41,321 at September 30, 2019 and December 31, 2018, respectively. The Company was in compliance with all required covenants as of September 30, 2019. For the nine months ended September 30, 2019 and 2018, interest expense was \$233 and \$1,335, respectively. The outstanding balance as of September 30, 2019 and December 31, 2018 \$10,851 and \$3,679, respectively. The Company was in compliance with the other financial covenants that it maintain a tangible net worth of at least \$90,000 and that it maintain a ratio of debt to EBITDA of 4 to 1 or less.

#### **Revolver** 2

In April 2016, the Company entered into an agreement with Veritex Community Bank to secure an additional revolving line of credit of \$15,000 ("Revolver 2"). Revolver 2 accrues interest at one month LIBOR plus 2.50% and all unpaid principal and interest is due at maturity on April 4, 2021. Revolver 2 is secured by all finished goods inventory excluding repossessed homes. Amounts available under Revolver 2 are subject to a formula based on eligible inventory. The interest rates in effect as of September 30, 2019 and December 31, 2018 were 4.57% and 4.85%, respectively. On May 12, 2017, the Company entered into an agreement to increase the line of credit to \$20,000. On October 15, 2018, Revolver 2 was amended to extend the maturity date from April 4, 2019 to April 4, 2021. The amount of available credit under Revolver 2 was \$11,750 and \$10,000 at September 30, 2019 and December 31, 2018, respectively. The Company was in compliance with all required covenants as of September 30, 2019. For the nine months ended September 30, 2019 and 2018, interest expense was \$111 and \$505, respectively. The outstanding balance as of September 30, 2019 and December 31, 2018 was \$2,001 and \$10,000. The Company was in compliance with the other financial covenants that it maintain a tangible net worth of at least \$80,000.



# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (dollars in thousands)

#### **Notes Payable**

On April 7, 2011, the Company signed a promissory note for \$4,830 with Woodhaven Bank. The amount due under the promissory note accrues interest at an annual rate of 3.85% through February 2, 2017 and then at the prime interest rate plus 0.60% through maturity on April 7, 2018. On April 7, 2018, the promissory note with Woodhaven Bank was renewed with varying amounts of principal and interest due through the maturity date, April 7, 2033. The promissory note calls for monthly payments of \$30 with a final payment due at maturity. The interest rates in effect as of September 30, 2019 and December 31, 2018 were 4.25% and 4.25%, respectively. The note is secured by certain real property of the Company. Interest expense was \$113 and \$122 for the nine months ended September 30, 2019 and 2018, respectively. The balance outstanding on the note payable at September 30, 2019 and December 31, 2018 was \$3,415 and \$3,552, respectively.

On May 24, 2016, the Company signed a promissory note for \$515 with Eagle One, LLC collateralized by the purchase of real property located in Oklahoma City, Oklahoma. The amount due under the promissory note accrues interest at an annual rate of 6.00%. The promissory note calls for monthly principal and interest payments of \$6 until June 1, 2026. Interest expense was \$1 and \$21 for the nine months ended September 30, 2019 and 2018, respectively. The balance outstanding on the note payable at December 31, 2018 was \$414. In January 2019, this note was paid in full.

Future minimum principal payments on notes payable at September 30, 2019 were as follows:

2019	\$ 47
2020	191
2021	201
2022	210
2023	219
Thereafter	2,547
	\$ 3,415

On February 2, 2016, the Company entered into a \$1,500 note payable agreement with stated annual interest rates of 3.75% with a related party through common ownership. The note is due on demand. Interest paid on the note payable was \$42 for the nine months ended September 30, 2018. In October 2018, this note payable was paid in full.

#### **PILOT Agreement**

In December 2016, the Company entered into a Payment in Lieu of Taxes ("PILOT") agreement commonly offered in Georgia by local community development programs to encourage industry development. The net effect of the PILOT agreement is to provide the Company with incentives through the abatement of local, city and county property taxes and to provide financing for improvements to the Company's Georgia plant (the "Project"). In connection with the PILOT agreement, the Putman County Development Authority provides a credit facility for up to \$10,000 which can be drawn upon to fund Project improvements and capital expenditures as defined in the agreement. If funds are drawn, the Company would pay transactions costs and debt service payments. The PILOT agreement requires interest payments of 6.00% per annum on outstanding balances, which are due each December 1st through maturity on December 1, 2021, at which time all unpaid principal and interest are due. The PILOT agreement is collateralized by the assets of the Project. As of September 30, 2019, the Company had not drawn on this credit facility.

#### **10. SHARE-BASED COMPENSATION**

Pursuant to the Legacy Housing Corporation 2018 Incentive Compensation Plan (the "Compensation Plan"), the Company may issue up to 10.0 million equity awards to employees, directors, consultants and nonemployee service providers in the form of stock options, stock and stock appreciation rights. Stock options may be granted with a

# NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED)

#### THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

contractual life of up to ten years. At September 30, 2019, the Company had 9.8 million shares available for grant under the Compensation Plan.

The Company granted 120,000 restricted shares of its common stock to members of senior management. The shares were granted on February 7, 2019 and had a grant date fair value of \$1,636. The shares vest at a rate of 14.3% annually, beginning on February 7, 2019, and becoming fully vested on February 7, 2025.

The Company granted 2,936 restricted shares of its common stock to the independent directors on the Company's Board of Directors. The shares were granted on February 7, 2019 and become fully vested on December 13, 2019.

The Company granted 39,526 restricted shares of its common stock to a member of senior management. The shares were granted on August 2, 2019 and had a grant date fair value of \$496. The shares vest at a rate of 20.0% annually, beginning on August 2, 2020, and becoming fully vested on August 2, 2024.

The following is a summary of restricted stock units (the "RSU") activity (in thousands, except per unit data):

	Number of Units	Weighted Average Grant date Fair Value
Nonvested, January 1, 2019	-	-
Granted	162	\$ 13.37
Vested	17	\$ 13.63
Nonvested, September 30, 2019	145	\$ 13.34

As of September 30, 2019, approximately 145,000 RSUs remained unvested. Unrecognized compensation expense related to these RSUs at September 30, 2019 was \$1,742 and is expected to be recognized over 5.36 years.

The Company granted 58,694 incentive stock options to a member of senior management. The options were granted on February 7, 2019 at an exercise price of \$13.63 per share. The options vest at a rate of 12.5% annually, beginning on February 7, 2019, and becoming fully vested on February 7, 2026. All options expire ten years after the date of grant. Weighted-average assumptions used in the Black-Scholes option pricing model for stock options granted were as follows: risk free interest rate of 2.41%; dividend yield of 0.00%; expected volatility of common stock of 65.0% and expected life of options of 7.9 years.

The following is a summary of option activity (in thousands, except per unit data):

	Number of Units	8		werage Average Exercise Fair		Weighted Average Remaining Contractual Life	Aggregate Intrinsic Value	
Outstanding, January 1, 2019			_		_	_		—
Granted	59	\$	13.63	\$	7.69	9.36	\$	—
Exercised			—					—
Forfeited			—		—			—
Outstanding, September 30, 2019	59	\$	13.63	\$	7.69	9.36	\$	—

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

### (dollars in thousands)

#### **11. INCOME TAXES**

The provision for income tax expense for the nine months ended September 30, 2019 and 2018 was \$6.7 million and \$8.2 million, respectively. The effective tax rate for the nine months ended September 30, 2019 was 23.3% and differs from the statutory rate of 21% due to state income taxes. The effective tax rate for the nine months ended September 30, 2018 was 30.5% and differs from the statutory rate of 21% due to deferred tax expense associated with the corporate reorganization, state income taxes and other permanent differences between book and tax basis.

#### **12. COMMITMENTS AND CONTINGENCIES**

The Company is contingently liable under terms of repurchase agreements with financial institutions providing inventory financing for independent retailers of its products. These arrangements, which are customary in the industry, provide for the repurchase of products sold to retailers in the event of default by the retailer. The Company's obligation under these repurchase agreements ceases upon the purchase of the home by the retail customer. The maximum amount for which the Company was liable under such agreements approximated \$611 and \$2,186 at September 30, 2019 and December 31, 2018, respectively, without reduction for the resale value of the homes. The Company considers its obligations on current contracts to be immaterial and accordingly have not recorded any reserve for repurchase commitment as of September 30, 2019 or December 31, 2018.

*Leases.* The Company leases facilities under operating leases that typically have 10-year terms. These leases usually offer the Company a right of first refusal that affords the Company the option to purchase the leased premises under certain terms in the event the landlord attempts to sell the leased premises to a third party. Rent expense was \$403 and \$276 for the nine months ended September 30, 2019 and 2018, respectively. The Company also subleases properties to third parties, ranging from 3-year to 11-year terms with various renewal options. Rental income from the subleased property was approximately \$272 and \$282 for the nine months ended September 30, 2019 and 2018, respectively.

Future minimum lease commitments under all non-cancelable operating leases for each of the next five years at September 30, 2019, are as follows:

2019	\$ 15	8
2020	54	
2021	48	7
2022	41	
2023	35	
Thereafter	98	7
Total	\$ 2,95	0

#### Legal Matters

The Company is party to certain legal proceedings that arise in the ordinary course and are incidental to its business. Certain of the claims pending against the Company in these proceedings allege, among other things, breach of contract and warranty, product liability and personal injury. Although litigation is inherently uncertain, based on past experience and the information currently available, management does not believe that the currently pending and threatened litigation or claims will have a material adverse effect on the Company's financial position, liquidity or results of operations. However, future events or circumstances currently unknown to management will determine whether the resolution of pending or threatened litigation or claims will ultimately have a material effect on the Company's financial position, liquidity or results of operations in any future reporting periods.

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (dollars in thousands)

#### 13. DERIVATIVE FINANCIAL INSTRUMENTS AND FAIR VALUE MEASUREMENTS

#### **Derivative Financial Instruments**

On February 2, 2012, the Company entered into a master interest rate swap agreement. The Company elected not to designate the interest rate swap agreements as cash flow hedges and, therefore, gains or losses on the agreements as well as the other offsetting gains or losses on the hedged items attributable to the hedged risk are recognized in current earnings. ASC 815-10, *Derivatives and Hedging*, requires derivative instruments to be measured at fair value and recorded in the statements of financial position as either assets or liabilities. The Company entered into interest rate swap agreement with Capital One Bank on June 12, 2017 to fix the variable rate portion for \$8,000 of the line of credit. This interest rate swap agreement is the only one outstanding at September 30, 2019 and has a maturity of May 11, 2020. The fair values of the interest rate swap agreement are assets included in prepaid expenses and other current assets and were \$0 and \$80 at September 30, 2019 and December 31, 2018, respectively. Included in the statements of operations for the nine months ended September 30, 2019 and 2018 were losses of \$37 and \$5, respectively, which are the result of the changes in the fair values of the interest rate swap agreement.

#### **Fair Value Measurements**

The Company accounts for its investments and derivative instruments in accordance with ASC 820-10, *Fair Value Measurement*, which among other things provides the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level I measurement) and the lowest priority to unobservable inputs (Level III measurements). The three levels of fair value hierarchy under ASC 820-10, *Fair Value Measurement*, are as follows:

- Level I Quoted prices are available in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- Level II Significant observable inputs other than quoted prices in active markets for which inputs to the valuation methodology include: (1) Quoted prices for similar assets or liabilities in active markets; (2) Quoted prices for identical or similar assets or liabilities in inactive markets; (3) Inputs other than quoted prices that are observable; (4) Inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level II input must be observable for substantially the full term of the asset or liability.
- Level III Significant unobservable inputs that reflect an entity's own assumptions that market participants would use in pricing the assets or liabilities.

The asset or liability fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The Company uses derivatives to manage risks related to interest rate movements. The Company does not enter into derivative contracts for speculative purposes. Interest rate swap contracts are recognized as assets or liabilities on the balance sheets and are measured at fair value. The fair value was calculated and provided by the lender, a Level II valuation technique. Management reviewed the fair values for the instruments as provided by the lender and determined the related asset and liability to be an accurate estimate of future gains and losses to the Company. The fair values of the interest rate swap were valued at \$0 as of September 30, 2019 and a \$80 asset as of December 31, 2018.

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (dollars in thousands)

#### **Fair Value of Financial Instruments**

The Company's financial instruments consist primarily of cash and cash equivalents, accounts receivable, consumer loans, MHP Notes, other notes, accounts payable, lines of credit, notes payable, and dealer portion of consumer loans.

The carrying amounts of cash and cash equivalents, accounts receivable, and accounts payable approximate their respective fair values because of the short-term maturities or expected settlement dates of these instruments. This is considered a Level I valuation technique. The MHP Notes, other notes, lines of credit, and notes payable have variable interest rates that reflect market rates and their fair value approximates their carrying value. This is considered a Level II valuation technique. The Company also assessed the fair value of the consumer loans receivable based on the discounted value of the remaining principal and interest cash flows. The Company determined that the fair value of the consumer loan portfolio was approximately \$120,000 compared to the book value of \$103,090 as of September 30, 2019, and a fair value of approximately \$109,000 compared to the book value of \$97,175 as of December 31, 2018. This is a Level III valuation technique.

#### **14. EARNINGS PER SHARE**

Basic earnings per common share ("EPS") is computed based on the weighted-average number of common shares outstanding during each reporting period. Diluted EPS is based on the weighted-average number of common shares outstanding plus the number of additional shares that would have been outstanding had the dilutive common shares been issued. The following table reconciles the numerators and denominators used in the computations of both basic and diluted EPS.

		Three months ended September 30,				Nine months ended September 30,				
	1	2019	2018			2019	_	2018		
Numerator:										
Net income (in 000's)	\$	6,138	\$	6,486	\$	21,984	\$	18,735		
Denominator:										
Basic weighted-average common										
shares outstanding	24,3	317,143	20	,000,000	24	4,400,534	20	),000,000		
Effect of dilutive securites:										
Restricted stock grants		21,696		-		20,821		-		
Diluted weighted-average common										
shares outstanding	24,3	338,839	20	),000,000	24	4,421,355	20	),000,000		
Earnings per share attributable to Legacy										
Housing Corporation										
Basic	\$	0.25	\$	0.32	\$	0.90	\$	0.94		
Diluted	\$	0.25	\$	0.32	\$	0.90	\$	0.94		

The diluted earnings per share calculation excludes 123,624 potential shares and 124,498 potential shares for the three and nine months ended September 30, 2019 because the effect of including theses potential shares would be antidilutive.

#### **15. RELATED PARTY TRANSACTIONS**

Bell Mobile Homes, a retailer owned by one of the Company's significant owners, purchases manufactured homes from the Company. Accounts receivable balances due from Bell Mobile Homes were \$384 and \$414 as of September 30, 2019 and December 31, 2018, respectively. Accounts payable balances due to Bell Mobile Homes for

# LEGACY HOUSING CORPORATION NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED) THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018

#### (dollars in thousands)

maintenance and related services were \$71 and \$123 as of September 30, 2019 and December 31, 2018, respectively. Home sales to Bell Mobile Homes were \$829 and \$698 for the three months ended September 30, 2019 and 2018, respectively and \$3,118 and \$2,634 for the nine months ended September 30, 2019 and 2018, respectively.

On February 2, 2016, the Company entered into a \$1,500 note payable agreement with stated annual interest rates of 3.75% with a related party through common ownership. The note was due on demand. Interest paid on the note payable to Shipley and Sons was \$14 and \$42 for the three and nine months ended September 30, 2018. On October 18, 2018, this note payable was paid in full.

#### **16. SUBSEQUENT EVENTS**

In connection with the preparation of these financial statements, an evaluation of subsequent events was performed through the date of filing and there were no other events that have occurred that would require adjustments to the financial statements.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion should be read in conjunction with the financial statements and accompanying notes and the information contained in other sections of this Form 10-Q. It contains forward-looking statements that involve risks and uncertainties, and is based on the beliefs of our management, as well as assumptions made by, and information currently available to, our management. Our actual results could differ materially from those anticipated by our management in these forward-looking statements as a result of various factors, including those discussed in this Form 10-Q and in our Registration Statement on Form S-1, particularly under the heading "Risk Factors."

#### Overview

Legacy Housing Corporation builds, sells and finances manufactured homes and "tiny houses" that are distributed through a network of independent retailers and company-owned stores and are sold directly to manufactured housing communities. We are the fourth largest producer of manufactured homes in the United States as ranked by number of homes manufactured based on information available from the Manufactured Housing Institute and IBTS for the second quarter of 2019. With current operations focused primarily in the southern United States, we offer our customers an array of quality homes ranging in size from approximately 390 to 2,667 square feet consisting of 1 to 5 bedrooms, with 1 to 31/2 bathrooms. Our homes range in price, at retail, from approximately \$18,000 to \$122,000. For the three and nine months ended September 30, 2019, we sold 968 and 2,914 home sections, respectively (which are entire homes or single floors that are combined to create complete homes). For the three and nine months ended September 30, 2018, we sold 914 and 3,045 home sections, respectively. We commenced operations in 2005 and have experienced strong sales growth and increased our equity holders' capital at a compound annual growth rate of approximately 28% between 2009 and 2018.

The Company has one reportable segment. All of our activities are interrelated, and each activity is dependent and assessed based on how each of the activities of Company supports the others. For example, the sale of manufactured homes includes providing transportation and consignment arrangements with dealers. We also provide financing options to the customers to facilitate such sale of homes. In addition, the sale of homes is directly related to financing provided by us. Accordingly, all significant operating and strategic decisions by the chief operating decision-maker, the Executive Chairman of the Board, are based upon analyses of our company as one segment or unit.

We believe our company is one of the most vertically integrated in the manufactured housing industry, allowing us to offer a complete solution to our customers, from manufacturing custom-made homes using quality materials and distributing those homes through our expansive network of independent retailers and company-owned distribution locations, to providing tailored financing solutions for our customers. Our homes are constructed in the United States at one of our three manufacturing facilities in accordance with the construction and safety standards of the U.S. Department of Housing and Urban Development ("HUD"). Our factories employ high-volume production techniques that allow us to produce, on average, approximately 75 home sections, or 62 fully-completed homes depending on product mix, in total per week. We use quality materials and operate our own component manufacturing facilities for many of the items used in the construction of our homes. Each home can be configured according to a variety of floor plans and equipped with such features as fireplaces, central air conditioning and state-of-the-art kitchens.

Our homes are marketed under our premier "Legacy" brand name and currently are sold primarily across 15 states through a network of 87 independent retail locations, 13 company-owned retail locations and through direct sales to owners of manufactured home communities. Our 13 company-owned retail locations, including 11 Heritage Housing stores and two Tiny House Outlet stores exclusively sell our homes. For the nine months ended September 30, 2019, approximately 43% of our manufactured homes were sold in Texas, followed by 12% in Oklahoma, 7% in Alabama, 7% in Georgia, and 5% in Tennessee. For the nine months ended September 30, 2018, approximately 59% of our manufactured homes were sold in Texas, followed by 12% in Oklahoma. We plan to deepen our distribution channel by using cash from operations and borrowings from our lines of credit to expand our company-owned retail locations in new and existing markets.

We offer three types of financing solutions to our customers. We provide floor plan financing for our independent retailers, which takes the form of a consignment arrangement between the retailer and us. We also provide consumer financing for our products which are sold to end-users through both independent and company-owned retail

locations, and we provide financing solutions to manufactured housing community owners that buy our products for use in their manufactured housing communities. Our ability to offer competitive financing options at our retail locations provides us with several competitive advantages and allows us to capture sales which may not have otherwise occurred without our ability to offer consumer financing.

#### **Corporate Conversion**

Prior to January 1, 2018, we were a Texas limited partnership named Legacy Housing, Ltd. Effective January 1, 2018, we converted into a Delaware corporation pursuant to a statutory conversion, or the Corporate Conversion, and changed our name to Legacy Housing Corporation. All of our outstanding partnership interests were converted on a proportional basis into shares of common stock of Legacy Housing Corporation. For more information, see "Corporate Conversion" in Note 1.

Following the Corporate Conversion, Legacy Housing Corporation continues to hold all of the property and assets of Legacy Housing, Ltd. and all of the debts and obligations of Legacy Housing, Ltd. continue as the debts and obligations of Legacy Housing Corporation. The purpose of the Corporate Conversion was to reorganize our corporate structure so that the top-tier entity in our corporate structure is a corporation rather than a limited partnership and so that our existing owners own shares of our common stock rather than partnership interests in a limited partnership. Except as otherwise noted, the financial statements included in this Form 10-Q are those of Legacy Housing Corporation.

#### **Factors Affecting Our Performance**

We believe that the growth of our business and our future success depend on various opportunities, challenges, trends and other factors, including the following:

- Consistent with our long-term strategy of conservatively deploying our capital to achieve above average rates of return, we intend to expand our retail presence in the geographic markets we now serve, particularly in the southern United States. Each retail center requires between \$500,000 and \$1,500,000 to acquire the location, situate an office, provide inventory, and provide the initial working capital. We expect to open 2 to 4 additional retail centers by the end of 2020.
- We have purchased several properties in our market area for the purpose of developing manufactured housing communities and subdivisions. As of September 30, 2019, these properties include the following:

		Date of	
Location	Description	Acquisition	Cost
Bastrop County, Texas	400 Acres	April 2018	\$ 4,400,000
Bexar County, Texas	100 Acres	November 2018	1,300,000
		Various 2018-	
Horseshoe Bay, Texas	133 Acres	2019	2,400,000
Johnson County, Texas	91.5 Acres	July 2019	445,000
Venus, Texas	50 Acres	August 2019	422,000
			\$ 8,967,000

- We also expect to provide financing solutions to a select group of our manufactured housing community-owner customers in a manner that includes developing new sites for products in or near urban locations where there is a shortage of sites to place our products. These solutions will be structured to give us an attractive return on investment when coupled with the gross margin we expect to make on products specifically targeted for sale to these new manufactured housing communities.
- Finally, our financial performance will be impacted by our ability to fulfill current orders for our manufactured homes from dealers and customers. Currently, our two Texas manufacturing facilities are operating at near peak capacity, with limited ability to increase the volume of homes produced at those plants. Our Georgia manufacturing facility has unutilized square footage available and with additional investment can add capacity to increase the number of homes that can be manufactured. We intend to increase production at the Georgia facility over time, particularly in response to orders increasingly being generated from new markets in Florida and the Carolinas. In order to maintain our growth, we will need to

be able to continue to properly estimate anticipated future volumes when making commitments regarding the level of business that we will seek and accept, the mix of products that we intend to manufacture, the timing of production schedules and the levels and utilization of inventory, equipment and personnel.

#### **Results of Operations**

The following discussion should be read in conjunction with the information set forth in the financial statements and the accompanying notes appearing elsewhere in this Form 10-Q.

#### Comparison of Three Months ended September 30, 2019 and 2018 (in thousands)

	 Three months ended September 30, 2019 2018				\$ change	% change
Net revenue:	 		2010		¢ enange	, o change
Product sales	\$ 35,355	\$	34,896	\$	459	1.3 %
Consumer and MHP loans interest	5,688		4,755		933	19.6 %
Other	893		896		(3)	(0.3)%
Total net revenue	 41,936		40,547	_	1,389	3.4 %
Operating expenses:						
Cost of product sales	27,504		26,341		1,163	4.4 %
Selling, general administrative expenses	6,293		4,794		1,499	31.3 %
Dealer incentive	85		122		(37)	(30.3)%
Income from operations	 8,054		9,290		(1,236)	(13.3)%
Other income (expense)	 					
Non-operating interest income	115		74		41	55.4 %
Miscellaneous, net	12		43		(31)	(72.1)%
Interest expense	(148)		(719)		571	(79.4)%
Total other	 (21)		(602)		581	(96.5)%
Income before income tax expense	 8,033		8,688		(655)	(7.5)%
Income tax expense	(1,895)		(2,202)		307	(13.9)%
Net income	\$ 6,138	\$	6,486	\$	(348)	(5.4)%

Product sales primarily consist of direct sales, commercial sales, consignment sales and retail store sales. Product sales increased \$0.5 million, or 1.3%, during the three months ended September 30, 2019 as compared to the same period in 2018. This change was driven by an increase in commercial sales and other product sales offset by a decline in direct sales, consignment sales and retail stores sales. Commercial sales increased \$9.1 million to \$16.9 million in 2019 from \$7.8 million in 2018, and were partially offset by a \$4.8 million decrease in consignment sales to \$11.6 million in 2019 from \$16.4 million in 2018, a \$3.3 million decrease in direct sales to \$2.6 million in 2019 from \$5.9 million in 2018 and a \$0.6 million decrease in our company-owned retail stores sales to \$3.0 million in 2019 from \$3.6 million in 2018. Other product sales increased \$0.1 million to \$1.4 million in 2019 from \$1.3 million in 2018 and is primarily due to an increases in parts sales and miscellaneous sales increase.

Net revenue attributable to our factory-built housing consisted of the following during the three months of 2019 and 2018:

	Three Mo Septen (in tho	iber 3	0,			
	2019		2018	5	6 Change	% Change
Net revenue:						
Products sold	\$ 35,355	\$	34,896	\$	459	1.3 %
Total products sold	864		763		101	13.2 %
Net revenue per product sold	\$ 40,920	\$	45,735	\$	(4,815)	(10.5)%

For the three months ended September 30, 2019, our net revenue per product sold decreased because of changes in our product sales mix. We had declines in our direct sales, consignment sales and through our company-owned retail stores, partially offset by increased sales to manufactured home communities. Sales through our company-owned retail stores have higher margins than our consignment sales, our direct sales and sales to manufactured home communities.

Consumer and MHP loans interest income grew \$0.9 million, or 19.6%, during the three months ended September 30, 2019 as compared to the same period in 2018 and is related to our increase in outstanding MHP Note portfolio and consumer loan portfolio. Between September 30, 2019 and September 30, 2018 our consumer loan portfolio increased by \$5.9 million and the MHP Note portfolio increased by \$24.1 million.

Other revenue primarily consists of service fees and consignment fees. Other revenue remained flat at \$0.9 million during the three months ended September 30, 2019 and 2018.

The cost of product sales increased \$1.2 million, or 4.4%, during the three months ended September 30, 2019 as compared to the same period in 2018. The increase in costs is primarily related to the increasing number of home units sold and increases in the cost of materials and labor in 2019.

Selling, general and administrative expenses increased \$1.5 million, or 31.2%, during the three months ended September 30, 2019 as compared to the same period in 2018. This increase was primarily due to a \$0.4 million increase in salaries and incentive costs related to our operations as a public company, a \$0.3 million increase in loan loss reserve, a \$0.3 million increase in delivery cost, a \$0.3 million increase in contract labor, a \$0.2 million increase related to the operations of our company-owned retail lots, a \$0.1 increase in legal expenses and a \$0.1 million increase in advertisng and promotions. These increases were partially offset by a \$0.2 million decrease in consulting and professional fess and a \$0.1 million decrease in warranty costs related to the decline in product sales to FEMA. In addition, dealer incentive expense was flat in 2019 as compared to 2018.

Other income (expense), net decreased \$0.6 million, or 96.7%, during the three months ended September 30, 2019 as compared to the same period in 2018. This decline was primarily due to a decrease of \$46.0 million in our average borrowings outstanding on our lines of credit after the completion of our IPO. Following the completion of our IPO, we paid off over \$40.0 million borrowed against our lines of credit.

Income tax expense during the three months ended September 30, 2019 was \$1.9 million compared to \$2.2 million for the same period in 2018. The effective tax rate for the three months ended September 30, 2019 was 23.5% and differs from the federal statutory rate of 21% primarily due to state income taxes. The effective tax rate for the three months ended September 30, 2018 was 25.3% and differs from the federal statutory rate of 21% primarily due to state income taxes and other permanent differences between book and tax basis.

#### Comparison of Nine Months ended September 30, 2019 and 2018 (in thousands)

	Nine months ended September 30,				
	 2019	_	2018	 \$ change	% change
Net revenue:					
Product sales	\$ 106,671	\$	110,498	\$ (3,827)	(3.5)%
Consumer and MHP loans interest	16,330		13,653	2,677	19.6 %
Other	2,650		3,088	(438)	(14.2)%
Total net revenue	 125,651		127,239	 (1,588)	(1.2)%
Operating expenses:					
Cost of product sales	77,265		83,323	(6,058)	(7.3)%
Selling, general administrative expenses	18,928		14,768	4,160	28.2 %
Dealer incentive	534		459	75	16.3 %
Income from operations	 28,924		28,689	 235	0.8 %
Other income (expense)					
Non-operating interest income	200		189	11	5.8 %
Miscellaneous, net	46		122	(76)	(62.3)%
Interest expense	(495)		(2,027)	1,532	(75.6)%
Total other	 (249)		(1,716)	 1,467	(85.5)%
Income before income tax expense	 28,675		26,973	 1,702	6.3 %
Income tax expense	(6,691)		(8,238)	1,547	(18.8)%
Net income	\$ 21,984	\$	18,735	\$ 3,249	17.3 %

Product sales decreased \$3.8 million, or 3.5%, during the nine months ended September 30, 2019 as compared to the same period in 2018. This change was driven by a 3.3% decrease in volume of homes sold. The first quarter of 2018 included \$8.9 million of sales as a subcontractor operating under a contract with FEMA to provide housing for victims of Hurricane Harvey. Direct sales decreased \$13.5 million to \$12.6 million in 2019 from \$26.1 million in 2018 primarily due to the nonrecurring sales to FEMA. Commercial sales increased \$23.0 million to \$47.0 million in 2019 from \$23.0 million in 2018, and our company-owned retail stores sales increased \$0.7 million to \$11.3 million in 2019 from \$10.6 million in 2018. These increases were offset by a net \$13.0 million decrease in consignment sales to \$32.2 million from \$45.2 million in 2018. Other product sales decreased \$1.2 million to \$3.6 million in 2019 from \$4.8 million in 2018 and is primarily due to a decline in direct freight related to the 2018 FEMA sales.

Net revenue attributable to our factory-built housing consisted of the following during the nine months of 2019 and 2018:

	Nine Months Ended September 30, (in thousands)						
		2019	2018		\$ Change		% Change
Net revenue:							
Products sold	\$	106,671	\$	110,498	\$	(3,827)	(3.5)%
Total products sold		2,522		2,608		(86)	(3.3)%
Net revenue per product sold	\$	42,296	\$	42,369	\$	(73)	(0.2)%

For the nine months ended September 30, 2019, our net revenue per product sold decreased because of changes in our product sales mix. We had declines in direct sales and consignment sales partially offset by increased sales to manufactured home communities and through our company-owned retail stores. Sales through our company-owned retail stores and sales to manufactured home communities have higher margins than our direct sales and consignment sales.

Consumer and MHP loans interest income grew \$2.7 million, or 19.6%, during the nine months ended September 30, 2019 as compared to the same period in 2018 and is related to our increase in outstanding MHP Note

portfolio and consumer loan portfolio. Between September 30, 2019 and September 30, 2018 our consumer loan portfolio increased by \$5.9 million and the MHP Note portfolio increased by \$24.1 million.

Other revenue primarily consists of service fees and consignment fees. Other revenue decreased \$0.4 million or 14.2% during the nine months ended September 30, 2019 as compared to the same period in 2018 due to a \$0.2 million decrease in other income, a \$0.1 million decrease in setup and service fees and a \$0.1 decrease in consignment fees.

The cost of product sales decreased \$6.0 million, or 7.3%, during the nine months ended September 30, 2019 as compared to the same period in 2018. The reduction in costs is primarily related to the declining number of home units sold in 2019 including the decline in FEMA sales.

Selling, general and administrative expenses increased \$4.1 million, or 28.1%, during the nine months ended September 30, 2019 as compared to the same period in 2018. This increase was primarily due to a \$1.3 million increase in salaries and incentive costs related to our operations as a public company, a \$0.7 million increase in contract labor, a \$0.7 million increase related to the operations of our company-owned retail lots, a \$0.6 million increase in loan loss reserve, a \$0.5 million increase in advertising and promotions, a \$0.3 million increase in delivery cost and a net increase of \$0.6 million other miscellaneous expenses. These increases were partially offset by a \$0.6 million decrease in warranty costs related to the decline in product sales to FEMA. In addition, dealer incentive expense increased \$0.1 million, or 16.3% in 2019 as compared to 2018.

Other income (expense), net was a loss of \$0.2 million during the nine months ended September 30, 2019 as compared to a loss of \$1.7 million in 2018. This decline was primarily due to a decrease of \$45.3 million in our average borrowings outstanding on our lines of credit after the completion of our IPO. Following the completion of our IPO, we paid off over \$40.0 million borrowed against our lines of credit.

Income tax expense during the nine months ended September 30, 2019 was \$6.7 million compared to \$8.2 million for the same period in 2018. The effective tax rate for the nine months ended September 30, 2019 was 23.3% and differs from the federal statutory rate of 21% primarily due to state income taxes. The effective tax rate for the nine months ended September 30, 2018 was 30.5% and differs from the federal statutory rate of 21% due to recognition of a deferred tax expense associated with the corporate reorganization, state income taxes and other permanent differences between book and tax basis.

#### Liquidity and Capital Resources

#### **Cash and Cash Equivalents**

We consider all cash and highly liquid investments with an original maturity of three months or less to be cash equivalents. We maintain cash balances in bank accounts that may, at times, exceed federally insured limits. We have not incurred any losses from such accounts and management considers the risk of loss to be minimal. We believe that cash and cash equivalents at September 30, 2019, together with cash flow from operations, will be sufficient to fund our operations and provide for growth for the next 12 to 18 months and into the foreseeable future. As of September 30, 2019, we had approximately \$1.9 million in cash and cash equivalents, compared to \$2.6 million as of December 31, 2018. In January 2019, we received gross proceeds of \$7.2 million from the exercise of the underwriters' option to purchase additional shares to cover over-allotments in connection with the IPO. These proceeds were primarily used for payments to reduce our borrowings under the lines of credit.

#### **Cash Flow Activities**

	Nine Months Ended September 30, (in thousands)				
		2019		2018	
Net cash provided by operating activities	\$	3,076	\$	(157)	
Net cash used in investing activities	\$	(6,886)	\$	(5,298)	
Net cash provided by (used in) financing activities	\$	3,075	\$	5,476	
Net change in cash and cash equivalents	\$	(735)	\$	21	
Cash and cash equivalents at beginning of period	\$	2,599	\$	428	
Cash and cash equivalents at end of period	\$	1,864	\$	449	

#### Comparison of Cash Flow Activities from September 30, 2019 to September 30, 2018

Net cash provided by operating activities increased \$3.1 million during the nine months ended September 30, 2019, compared to the comparable period in 2018. The increase in operating cash flows was primarily due to cash generated by operating income before non-cash adjustments, a decrease in inventory purchases, net collections on accounts receivable and an increase in accounts payable and accrued liabilities. These increases in operating cash flows were partially offset by an increase in net working capital used for additional loan originations associated with higher demand for home sales to MHPs and consumers, an increase in other assets and a net decrease in customer deposits.

Net cash used in investing activities of \$6.9 million in 2019 was primarily attributable to \$3.9 million used for the acquisition of land for development, \$0.1 million used to purchase consumer loans and \$3.4 million used for loans to third parties for the development of manufactured housing parks. In addition, we had capital expenditures of \$0.5 million for property plant and equipment and \$0.1 million for transportation equipment. These were offset by collections of \$0.6 million of loans we made to third parties for the development of manufactured housing parks and collections of \$0.5 million from our purchased consumer loans.

Net cash provided by financing activities of \$3.1 million in 2019 was primarily attributable to net proceeds of \$6.7 million from the issuance of our common stock and a \$0.8 million increase in escrow deposits received by the company offset by \$3.1 million for purchase of treasury stock, net payments of \$0.8 million on our lines of credit and \$0.6 million of payments on our notes payable.

#### Indebtedness

**Capital One Revolver.** We have a revolving line of credit ("Revolver 1") with Capital One, N.A. with a maximum credit limit of \$45,000,000 as of September 30, 2019. On May 12, 2017, Revolver 1 was amended to extend the maturity date to May 11, 2020 and increase the maximum borrowing availability under Revolver 1 to \$45,000,000. For the nine months ended September 30, 2019 and for the year ended December 31, 2018, Revolver 1 accrued interest at one month LIBOR plus 2.40%. The interest rates in effect as of September 30, 2019 and December 31, 2018 were 4.47% and 4.78%, respectively. Amounts available under Revolver 1 are subject to a formula based on eligible consumer loans and MHP Notes and are secured by all accounts receivable and a percentage of the consumer loans receivable and MHP Notes. The amount of available credit under Revolver 1 was \$34,149,000 and \$41,321,000 at September 30, 2019 and December 31, 2018, respectively. For the nine months ended September 30, 2019 and 2018, interest expense was \$233,000 and \$1,335,000, respectively. The outstanding balance as of September 30, 2019 and December 31, 2018 was \$10,851,000 and \$3,679,000, respectively. We were in compliance with all financial covenants as of September 30, 2019, including that we maintain a tangible net worth of at least \$90,000,000 and that we maintain a ratio of debt to EBITDA of 4-to-1, or less.

**Veritex Community Bank Revolver.** In April 2016, we entered into an agreement with Veritex Community Bank to secure an additional revolving line of credit of \$15,000,000 ("Revolver 2"). Revolver 2 accrues interest at one month LIBOR plus 2.50% and all unpaid principal and interest is due at maturity on April 4, 2021. Revolver 2 is secured by all finished goods inventory excluding repossessed homes. Amounts available under Revolver 2 are subject to a formula based on eligible inventory. The interest rates in effect as of September 30, 2019 and December 31, 2018

was 4.57% and 4.85%, respectively. On May 12, 2017, we entered into an agreement to increase the maximum borrowing availability under Revolver 2 to \$20,000,000. On October 15, 2018, Revolver 2 was amended to extend the maturity date from April 4, 2019 to April 4, 2021. The amount of available credit under Revolver 2 was \$17,999,000 and \$10,000,000 at September 30, 2019 and December 31, 2018, respectively. For the nine months ended September 30, 2019 and 2018, interest expense was \$111000 and \$505,000, respectively. The outstanding balance as of September 30, 2019 and December 31, 2018 was \$2,001,000 and \$10,000,000, respectively. We were in compliance with all financial covenants as of September 30, 2019, including that we maintain a tangible net worth of at least \$80,000,000.

**Notes Payable.** We have a promissory note with Woodhaven Bank. The amount due under the promissory note accrued interest at an annual rate of 3.85% through February 2, 2017 and then at the prime interest rate plus 0.60% through maturity on April 7, 2018. The loan was subsequently renewed through April 7, 2033. The promissory note calls for monthly principal and interest payments of \$30,000 with a final payment due at maturity. The interest rates in effect as of September 30, 2019 and December 31, 2018 were 4.25% and 4.25%, respectively. The note is secured by certain of our real property. Interest expense was \$113,000 and \$122,000 for the nine months ended September 30, 2019 and 2018, respectively. The balance outstanding on the note payable at September 30, 2019 and December 31, 2018 was \$3,415,000 and \$3,552,000, respectively.

On May 24, 2016, we signed a promissory note for \$515,000 with Eagle One, LLC collateralized by the purchase of real property located in Oklahoma City, Oklahoma. The amount due under the promissory note accrues interest at an annual rate of 6.00%. The promissory note calls for monthly principal and interest payments of \$6,000 until June 1, 2026. Interest expense was \$1,000 and \$21,000 for the nine months ended September 30, 2019 and 2018, respectively. The balance outstanding on the note payable at December 31, 2018 was \$414,000. In January 2019, this note was paid in full.

**Notes Payable to an Affiliate.** On February 2, 2016, we entered into a \$1,500,000 note payable agreement with stated annual interest rates of 3.75% with Shipley & Sons, Ltd., a related party through the common ownership of Kenneth E. Shipley, a significant shareholder of our company and our Chief Executive Officer. The note is due on demand. Interest paid on the note payable was \$42,000 for the nine months ended September 30, 2018. On October 18, 2018, this note payable was paid in full.

**PILOT Agreement.** In December 2016, we entered into a Payment in Lieu of Taxes ("PILOT") agreement commonly offered in Georgia by local community development programs to encourage industry development. The net effect of the PILOT agreement is to provide us with incentives through the abatement of local, city and county property taxes and to provide financing for improvements to our Georgia plant (the "Project"). In connection with the PILOT agreement, the Putman County Development Authority provides a credit facility for up to \$10,000,000, which can be drawn upon to fund Project improvements and capital expenditures as defined in the agreement. If funds are drawn, we would pay transactions costs and debt service payments. The PILOT agreement requires interest payments of 6.00% per annum on outstanding balances, which are due each December 1 through maturity on December 1, 2021, at which time all unpaid principal and interest are due. The PILOT agreement is collateralized by the assets of the Project. As of September 30, 2019, we had not drawn down on this credit facility.

#### **Contractual Obligations**

The following table is a summary of contractual cash obligations as of September 30, 2019:

	Payments Due by Period					
Contractual Obligations	Total	2019	2020 - 2021	2022 - 2023	After 2023	
Lines of credit	\$12,852,000		12,852,000	—		
Notes payable	3,415,000	47,000	392,000	429,000	2,547,000	
Operating lease obligations	\$ 2,950,000	158,000	1,036,000	769,000	987,000	

#### **Off-Balance Sheet Arrangements**

We did not have any off-balance sheet arrangements that are reasonably likely to have a current or future effect on our financial condition, net sales, results of operations, liquidity or capital expenditures. However, we do have a repurchase agreement with a financial institution providing inventory financing for independent retailers of our products. Under this agreement, we have agreed to repurchase homes at declining prices over the term of the agreement (24 months). Our obligation under this repurchase agreement ceases upon the purchase of the home by the retail customer. The maximum amount of our contingent obligations under such repurchase agreements was approximately \$611,000 and \$2,186,000 as of September 30, 2019 and December 31, 2018, respectively, without reduction for the resale value of the homes. We may be required to honor contingent repurchase obligations in the future and may incur additional expense as a consequence of these repurchase agreements. We consider our obligations on current contracts to be immaterial and accordingly we have not recorded any reserve for repurchase commitment as of September 30, 2019.

#### **Critical Accounting Estimates**

Critical accounting estimates are those that we believe are both significant and that require us to make difficult, subjective or complex judgments, often because we need to estimate the effect of inherently uncertain matters. We base our estimates and judgments on historical experiences and various other factors that we believe to be appropriate under the circumstances. Actual results may differ from these estimates, and we might obtain different estimates if we used different assumptions or conditions. Our critical accounting estimates are identified and described in our annual report on Form 10-K for the year ended December 31, 2018. Other than recent accounting pronouncement adoptions discussed in Note 1 of our condensed financial statements, we had no significant changes in those critical accounting estimates since our last annual report.

#### **Recent Accounting Pronouncements**

For information regarding recent accounting pronouncements, see Note 1 – Nature of Operations, Recent Accounting Pronouncements to our September 30, 2019 Condensed Financial Statements, included in Part I, Item 1, Financial Statements (Unaudited), of this Quarterly Report

#### **Emerging Growth Company Status**

We are an "emerging growth company," as defined in the JOBS Act. Section 107 of the JOBS Act provides that an "emerging growth company" can take advantage of the extended transition period provided in Section 7(a)(2)(B) of the Securities Act for complying with new or revised accounting standards. In other words, an "emerging growth company" can delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. We have elected to take advantage of these exemptions until we are no longer an emerging growth company or until we affirmatively and irrevocably opt out of this exemption.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Not applicable for smaller reporting companies

#### Item 4. Controls and Procedures.

#### **Disclosure Controls and Procedures**

We are subject to the periodic reporting requirements of the Exchange Act which requires designing disclosure controls and procedures to provide reasonable assurance that information we disclose in reports we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the SEC. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow for timely decisions regarding required disclosures.

As of the end of the period covered by this Quarterly Report on Form 10-Q, the Company's management conducted an evaluation, under the supervision and with the participation of the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act). Based on this evaluation, the Chief Executive Officer and the Chief Financial Officer each concluded, as of the end of the period, our disclosure controls and procedures were not effective as of September 30, 2019 due to material weaknesses in internal control over financial reporting that were disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018, and as described below.

#### Material Weaknesses in Internal Control Over Financial Reporting

As previously disclosed in our Annual report on Form 10-K filed with the SEC on April 9, 2019, we identified material weaknesses in our internal control over financial reporting during the preparation of our financial statements for the year ended December 31, 2018. Under standards established by the PCAOB, a material weakness is a deficiency or combination of deficiencies in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of annual or interim financial statements will not be prevented or detected and corrected on a timely basis.

The material weaknesses in financial reporting as of September 30, 2019 are summarized as follows:

- We determined that we did not have sufficient accounting processes and procedures in place, particularly in the areas of allowance for loan loss, finished goods inventory costing, revenue recognition, income taxes, and processing of accounts payable and accruals for period end cut-off.
- We determined that we did not have sufficient experienced personnel to support preparation of financial statements for compliance with U.S. GAAP and SEC rules.
- We determined that we did not have sufficient policies and procedures to ensure the appropriate review and approval of user access rights to our accounting system; and lack of approval of journal entries and segregation of duties in our financial reporting process.

#### **Remediation Efforts to Address Previously-Identified Material Weaknesses**

As previously described in Item 9A of our Annual Report on Form 10-K for the year ended December 31, 2018, we began implementing remediation plans to address the material weaknesses. The weaknesses will not be considered remediated until the applicable controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively. We expect that the remediation of these material weaknesses will be completed by the end of fiscal 2020.

#### **Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting identified in management's evaluation pursuant to Rules 13a-15(d) or 15d-15(d) of the Exchange Act during the third quarter of fiscal 2019 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **PART II - OTHER INFORMATION**

#### Item 1. Legal Proceedings.

See Note 12 - Commitments and Contingencies in our September 30, 2019 Condensed Financial Statements, included in Part I, Item 1, Financial Statements (Unaudited), of this Quarterly Report.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None

# Item 3. Defaults Upon Senior Securities.

None

# Item 4. Mine Safety Disclosures.

None

### Item 5. Other Information

None

# Item 6. Exhibits.

Exhibit No.	Description
EXHIBIT 31.1 *	- <u>Rule 13a—14(a) / 15d—14(a) Certifications — Chief Executive Officer.</u>
EXHIBIT 31.2 *	- <u>Rule 13a—14(a) / 15d—14(a) Certifications — Chief Financial Officer.</u>
EXHIBIT 32.1 *	- <u>Section 1350 Certification.</u>
EXHIBIT 32.2 *	- <u>Section 1350 Certification.</u>
EXHIBIT 101.INS	- XBRL Instance Document.
EXHIBIT 101.SCH	- XBRL Taxonomy Extension Schema Document.
EXHIBIT 101.CAL	- XBRL Taxonomy Extension Calculation Linkbase Document.
EXHIBIT 101.DEF	- XBRL Taxonomy Extension Definition Linkbase Document.
EXHIBIT 101.LAB	- XBRL Taxonomy Extension Label Linkbase Document.
EXHIBIT 101.PRE	- XBRL Taxonomy Extension Presentation Linkbase Document.
* Filed herewith	

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: November 14, 2019

### LEGACY HOUSING CORPORATION

By: /s/ Cornelius Van Den Handel Name: Cornelius Van Den Handel Title: Chief Financial Officer (On behalf of Registrant and as Principal Financial Officer)

#### CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Kenneth E. Shipley, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Legacy Housing Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 14, 2019

/s/ Kenneth E. Shipley

Name: Kenneth E. Shipley Title: President and Chief Executive Officer

#### CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Cornelius Van Den Handel, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Legacy Housing Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 14, 2019

/s/ Cornelius Van Den Handel

Name: Cornelius Van Den Handel Title: Chief Financial Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Legacy Housing Corporation (the "Company") on Form 10-Q for the quarter ended September 30, 2019, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kenneth E. Shipley, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: November 14, 2019

/s/ Kenneth E. Shipley Name: Kenneth E. Shipley Title: President and Chief Executive Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Legacy Housing Corporation (the "Company") on Form 10-Q for the quarter ended September 30, 2019, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Cornelius Van Den Handel, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Date: November 14, 2019

/s/ Cornelius Van Den Handel Name: Cornelius Van Den Handel Title: Chief Financial Officer